



Westaim and CC Capital Strategic Partnership - Supplemental

October 15, 2024

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The following information is intended to supplement information provided in the Company’s investor presentation titled “Westaim and CC Capital Strategic Partnership” published on October 9, 2024.

Arena

Arena uses US GAAP, IFRS and non-GAAP measures to assess performance.

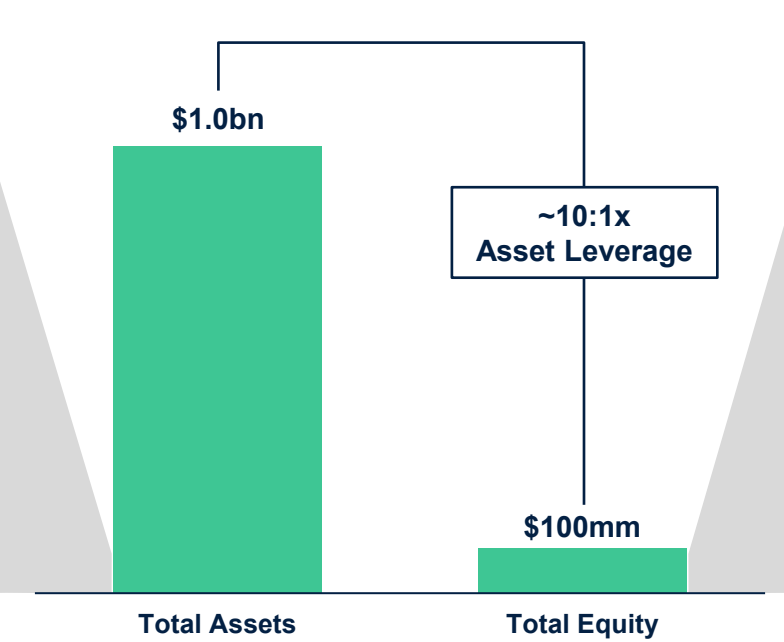
Assets under management (“AUM”): AUM refers to the assets for which Arena Investors provides investment management, advisory or certain other investment-related services. AUM is generally based on the net asset value of the funds managed by Arena Investors plus any unfunded commitments. Arena Investors’ calculation of AUM may differ from the calculations of other asset managers, and as a result, may not be comparable to similar measures presented by other asset managers. Arena Investors’ calculations of AUM are not based on any definition set forth in the governing documents of the investment funds and are not calculated pursuant to any regulatory definitions.

Illustrative Economics of Integrated Insurance / Alternative Asset Management Platforms

Hypothetical Value Created: Asset Manager

Illustrative FPAUM	~\$1.0bn
(x) Illustrative EV / Fee-Earning AUM Multiple	~0.20x – 0.25x
(=) Illustrative Incremental Value	~\$200mm - \$250mm
(x) Illustrative Discount Factor ⁽¹⁾	50%
(=) Illustrative Discounted Incremental Value	~\$100mm - \$125mm

Illustrative Insurance GAAP Balance Sheet Per \$100mm of Equity



Hypothetical Value Created: Insurance Company

Equity Capital	\$100mm
(x) Operating Return on Avg. GAAP Equity (after tax)	~15% - 20%
(=) Illustrative Insurance Operating Earnings (after tax)	~\$15mm - \$20mm
(x) Illustrative Insurance P/E Multiple	~7x – 10x
(=) Illustrative Incremental Value	~\$105mm - \$200mm
Implied Book Value Multiple	1.05x – 2.00x

Total Hypothetical Incremental Value Created per \$100mm of Equity
 ~\$205mm - \$325mm

(1) Assumes a 50% discount on the Asset Manager's illustrative incremental value for conservatism.

Note: The above is an illustrative example of the general economics of an integrated insurance and alternative asset management platform only and all figures used above are illustrative only. As such, the above is not based off of management projections, estimates, expectations or targets, has not incorporated any specific information relating to the transaction and/or Westaim, Arena, Ceres or their affiliates and is not, and is not intended to be, a projection of the expected results of Westaim. Certain illustrative figures, including asset leverage, return on equity assumptions and EV/AUM multiples used herein are based off of a review of publicly available information of industry precedents, including selected insurance companies such as American Equity Life, Fidelity & Guaranty Life, Global Atlantic and Athene and selected alternative asset managers such as Apollo, Ares, Blackstone and KKR. Illustrative examples are necessarily speculative and the assumptions and estimates underlying the above illustrative example are inherently uncertain and subject to a wide variety of significant business, economic, competitive, legal and regulatory risks and uncertainties. There can be no assurance that Westaim will achieve similar results and the actual results of Westaim may vary significantly, including for reasons both within and beyond the control of Westaim.